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Securities identification code: 7296 May 31, 2017

To our shareholders:

Toshimichi Matsuda President and Representative Director F.C.C. CO., LTD. 7000-36 Nakagawa, Hosoe-cho, Kita-ku, Hamamatsu-shi, Shizuoka

## NOTICE OF THE 87TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

You are cordially invited to attend the 87th Ordinary General Meeting of Shareholders of F.C.C. CO., LTD. (the "Company"), which will be held as described below.

If you are unable to attend the meeting in person, you may exercise your voting rights by postal mail or by electromagnetic method (using the Internet, etc.). Please review the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights no later than Monday, June 19, 2017 at 4:40 p.m. (Japan Standard Time).

1. Date and Time: Tuesday, June 20, 2017 at 10:00 a.m. (Japan Standard Time)

**2. Venue:** Okura Act City Hotel Hamamatsu "Heian" on the 4th floor

111-2 Itaya-machi, Naka-ku, Hamamatsu-shi, Shizuoka

### 3. Purposes:

#### Items to be reported:

- 1. Business Report and Consolidated Financial Statements for the 87th Term (from April 1, 2016 to March 31, 2017), as well as the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Committee
- 2. Non-Consolidated Financial Statements for the 87th Term (from April 1, 2016 to March 31, 2017)

### Items to be resolved:

Proposal 1:	Appropriation of surplus
Proposal 2:	Election of eight (8) Directors (excluding Directors who are Audit and Supervisory Committee Members)
Proposal 3:	Election of one (1) substitute Director who is an Audit and Supervisory Committee Member

## **Reference Documents for the General Meeting of Shareholders**

## **Proposals and Reference Matters**

## Proposal 1: Appropriation of surplus

The Company positions the return of profits to shareholders as one of its most important management issues, and its basic policy is to maintain stable dividends, comprehensively taking into account factors including consolidated earnings and dividend payout, and working to raise corporate value by maintaining and strengthening competitiveness, as well as carrying out capital expenditure and research & development necessary for future growth.

The Company proposes the appropriation of surplus for the fiscal year under review as follows.

- 1. Matters related to year-end dividends
  - (1) Type of dividend property

Cash

(2) Allocation of dividend property and total amount thereof

20 yen per common share of the Company

Total amount of dividends: 1,003,764,420 yen

Including the interim dividend, the total amount of dividends for the fiscal year under review is 40 yen per share.

(3) Effective date of distribution of dividends of surplus

June 21, 2017

- 2. Matters related to other appropriations of surplus
  - (1) Item of surplus to be increased and amount of increase thereof

General reserve: 2,000,000,000 yen

(2) Item of surplus to be decreased and amount of decrease thereof Retained earnings brought forward: 2,000,000,000 yen

# **Proposal 2:** Election of eight (8) Directors (excluding Directors who are Audit and Supervisory Committee Members)

The terms of office of all eight (8) Directors (excluding Directors who are Audit and Supervisory Committee Members; applicable to the rest of this proposal) expire at the conclusion of this meeting. In line with this, the Company requests the election of eight (8) Directors.

No.	Name		Position	Responsibilities and significant concurrent positions outside the Company
1	Toshimichi Matsuda	[For reelection]	President and Representative Director	
2	Yoshitaka Saito	[For reelection]	Managing Director	Head of Purchasing, Head of business operation in China and Risk Management Officer of the Company
3	Kazuhiro Itonaga	[For reelection]	Managing Director	Head of business operation of automobiles business and in charge of New Business Development Division of the Company
4	Kazuto Suzuki	[For reelection]	Director	Head of business operation of motorcycles business, Head of Production of Motorcycle Components, Head of business operation in ASEAN and Head of business operation in South America of the Company
5	Ryujiro Matsumoto	[For reelection]	Director	Head of Management and Administration, Compliance Officer and Chief Information Officer of the Company
6	Atsuhiro Mukoyama	[For reelection]	Director	Head of Production Engineering and Head of Environment and Safety of the Company
7	Satoshi Nakaya	[For reelection]	Director	Head of business operation in North America of the Company President and Director of FCC (North America), INC.
8	Kenichi Inoue	[For reelection]	Director	Head of production in North America of the Company

[For reelection] indicates candidates for reelection as Directors.

No.	Name (Date of birth)		nmary, position and responsibilities (significant current positions outside the Company)	Number of the Company's shares owned
		Mar. 1975	Joined the Company	
		Apr. 1996	President and Director of FCC (EUROPE) LTD.	
		June 2001	Director, General Manager of Sales Division of the Company	
		June 2005	Director, in charge of Sales and Purchasing of the Company	
		June 2006	Director, in charge of Sales and Purchasing and Risk Management Officer of the Company	
1	Toshimichi Matsuda (December 9, 1952)	Apr. 2007	Director, Head of Sales and Purchasing, Head of business operation in China and Risk Management Officer of the Company	0.700
1	[For reelection]	June 2008	Managing Director, Head of Sales and Purchasing and Head of business operation in China of the Company	9,700
		June 2010	Managing Director, Head of Sales and Purchasing and Compliance Officer of the Company	
		June 2011	Managing Director, Head of Sales and Compliance Officer of the Company	
		June 2012	Senior Managing Director, Head of Sales and Compliance officer of the Company	
		Apr. 2013	Senior Managing Director of the Company	
		June 2013	President and Representative Director of the Company (incumbent)	
		Feb. 2009	Joined the Company	
		Jan. 2011	President and Director of FCC (INDIANA) Mfg., LLC. (currently FCC (INDIANA), LLC.)	
			President and Director of FCC (INDIANA), INC. (currently FCC (INDIANA), LLC.)	
		June 2011	Director of the Company	
	Yoshitaka Saito (November 29, 1973) [For reelection]	Apr. 2012	Director, Head of business operation in North America of the Company	
2			President and Director of FCC (North America), INC.	12,300
		June 2012	Managing Director, Head of business operation in North America of the Company	
		Apr. 2013	Managing Director, Head of business operation of motorcycles business of the Company	
		Apr. 2014	Managing Director, Head of Purchasing, Head of business operation in China and Risk Management Officer of the Company (incumbent)	

No.	Name (Date of birth)	Career summary, position and responsibilities (significant concurrent positions outside the Company)		Number of the Company's shares owned
		Mar. 1982	Joined the Company	
		Apr. 2009	General Manager of R&D Division of the Company	
		June 2009	Director, General Manager of R&D Division of the Company	
	Kazuhiro Itonaga (March 11, 1960) [For reelection]	June 2010	Director, Head of Research and Development and General Manager of R&D Division of the Company	
3		June 2013	Managing Director, Head of Research and Development and General Manager of R&D Division of the Company	1,600
		Apr. 2015	Managing Director, Head of business operation of automobiles business and Head of Research and Development of Automobile Components of the Company	,
		Apr. 2016	Managing Director, Head of business operation of automobiles business of the Company	
		Nov. 2016	Managing Director, Head of business operation of automobiles business and in charge of New Business Development Division of the Company (incumbent)	

No.	Name (Date of birth)		mary, position and responsibilities (significant current positions outside the Company)	Number of the Company's shares owned
4	Kazuto Suzuki (May 27, 1961) [For reelection]	Apr. 1984   Apr. 2009   June 2010   June 2011   Jan. 2012   Apr. 2012   June 2012   Apr. 2013   Apr. 2014   Apr. 2016	Joined the Company General Manager of Corporate Planning Office of the Company Director, Head of business operation in China and South America and General Manager of Corporate Planning Office of the Company Director, Head of business operation in China and South America, General Manager of Corporate Planning Office and Risk Management Officer of the Company Director, Head of business operation in China and South America and Risk Management Officer of the Company Director, Head of Production Engineering, Head of business operation in China and South America and Risk Management Officer of the Company Director, Head of Production Engineering, Head of business operation in China and South America and Risk Management Officer of the Company Director, Head of Production of Motorcycle Components, Head of Production Engineering and Head of business operation in China and South America of the Company Director, Head of business operation of motorcycles business in Japan, Head of business operation in China and South America and Risk Management Officer of the Company Director, Head of business operation of motorcycles business, Head of business operation in ASEAN and India and Head of business operation in South America of the Company Director, Head of business operation of motorcycles business, Head of Production of motorcycles business, Head of business operation in ASEAN and Head of business operation in South America of the Company	2,500
5	Ryujiro Matsumoto (June 4, 1962) [For reelection]	July 2005 Jan. 2011 June 2011 June 2012 Apr. 2013 June 2013	Joined the Company General Manager of FCC (THAILAND) CO., LTD. Director, Head of Production of Motorcycle Components and Head of business operation in Asia of the Company Director, Head of business operation in Asia of the Company Director, Head of Management and Administration, General Manager of Corporate Planning Office, Compliance Officer and Chief Information Officer of the Company Director, Head of Management and Administration, Compliance Officer and Chief Information Officer of the Company (incumbent)	1,200

No.	Name (Date of birth)	Career summary, position and responsibilities (significant concurrent positions outside the Company)		Number of the Company's shares owned
6	Atsuhiro Mukoyama (July 31, 1963) [For reelection]	Apr. 1984 Apr. 2012 June 2012 Apr. 2013 Apr. 2015	Joined the Company Head of Production of Automobile Components of the Company Director, Head of Production of Automobile Components of the Company Director, Head of business operation of automobiles business of the Company Director, Head of Production Engineering and Head of Environment and Safety of the	1,600
7	Satoshi Nakaya (March 17, 1964) [For reelection]	Apr. 1986 Jan. 2012 June 2012 Apr. 2013 Apr. 2017	Company (incumbent) Joined the Company General Manager of Corporate Planning Office of the Company Director, Head of Management and Administration, General Manager of Corporate Planning Office, Risk Management Officer and Chief Information Officer of the Company Director, Head of business operation in North America of the Company President and Director of FCC (North America), INC. President and Director of FCC (INDIANA), LLC. Director, Head of business operation in North America of the Company President and Director of FCC (North America of the Company President and Director of FCC (North America of the Company President and Director of FCC (North America), INC. (incumbent)	4,300
8	Kenichi Inoue (May 3, 1957) [For reelection]	Apr. 1978 Apr. 2011 Apr. 2013 June 2013 Apr. 2014 Apr. 2015	Joined Honda Motor Co., Ltd. Senior Vice President of Honda Manufacturing of Alabama, LLC Joined the Company, Assistant to President and Head of Production Engineering of the Company Director, Head of Production Engineering of the Company Director, Head of Production Engineering and Head of Environment and Safety of the Company Director, Head of production in North America of the Company (incumbent)	1,200

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Note:	There is no special interest between	n the candidates and the Company.

# **Proposal 3:** Election of one (1) substitute Director who is an Audit and Supervisory Committee Member

The Company requests the election of one (1) substitute Director who is an Audit and Supervisory Committee Member to provide against a case where there would be a shortfall in the number of Directors who are Audit and Supervisory Committee Members stipulated by laws and regulations.

It should be noted that so long as the office has not yet been assumed and the consent of the Audit and Supervisory Committee has been obtained, the outcome of the election can be overturned by a resolution of the Board of Directors.

The consent of the Audit and Supervisory Committee has been obtained for this proposal.

The candidate for substitute Director who is an Audit and Supervisory Committee Member is as follows.

Name (Date of birth)	Career sun	Number of the Company's shares owned	
	Oct. 1987	Joined Showa Ota & Co. (currently Ernst & Young ShinNihon LLC)	
Takahisa Tabata	Mar. 1991	Registered as Certified Public Accountant	
(August 28, 1956)	June 1993	Established Tabata Accounting Firm (to present)	_
	June 2010	Audit & Supervisory Board Member of Kawai Musical Instruments Mfg. Co., Ltd. (incumbent)	

Notes: 1. There is no special interest between the candidate and the Company.

2. Takahisa Tabata is a candidate for substitute Outside Director.

3. The Company has made Takahisa Tabata a candidate for substitute Outside Director as we have determined that he would perform his duties as Outside Director appropriately based on his abundant experience and professional perspective on corporate finance and accounting as a certified public accountant.

The candidate has not been involved in corporate management in the past other than as an Outside Officer, but for the above reasons, we have determined that he would perform his duties as Outside Director appropriately.

4. If the candidate is appointed Director who is an Audit and Supervisory Committee Member, in accordance with the provisions of Article 427, Paragraph 1 of the Companies Act, the Company plans to enter into an agreement with the candidate to limit the liability for damages in Article 423, Paragraph 1 of the Companies Act. Based on this agreement, the maximum liability for damages is the minimum liability stipulated in Article 425, Paragraph 1 of the Companies Act.

5. Takahisa Tabata meets the requirements for Independent Director as stipulated by the Tokyo Stock Exchange.