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Securities identification code: 7296
June 5, 2020

To our shareholders:

Toshimichi Matsuda
President and Representative Director
F.C.C. CO., LTD.
7000-36 Nakagawa, Hosoe-cho, Kita-ku,
Hamamatsu-shi, Shizuoka

NOTICE OF THE 90TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

You are cordially informed of the 90th Ordinary General Meeting of Shareholders of F.C.C. CO., LTD. (the “Company”), which will be held as described below.

Instead of attending the meeting in person, you may exercise your voting rights by postal mail or by electromagnetic method (using the Internet, etc.). Please review the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights no later than Monday, June 22, 2020 at 4:40 p.m. (Japan Standard Time).

1. Date and Time: Tuesday, June 23, 2020 at 10:00 a.m. (Japan Standard Time)

2. Venue: Okura Act City Hotel Hamamatsu
“Heian” on the 4th floor
111-2 Itaya-machi, Naka-ku, Hamamatsu-shi, Shizuoka

3. Purposes:

Items to be reported:

1. Business Report and Consolidated Financial Statements for the 90th Term (from April 1, 2019 to March 31, 2020), as well as the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Committee
2. Non-Consolidated Financial Statements for the 90th Term (from April 1, 2019 to March 31, 2020)

Items to be resolved:

- Proposal 1:** Appropriation of surplus
- Proposal 2:** Election of nine (9) Directors (excluding Directors who are Audit and Supervisory Committee Members)
- Proposal 3:** Election of four (4) Directors who are Audit and Supervisory Committee Members

Reference Documents for the General Meeting of Shareholders

Proposals and Reference Matters

Proposal 1: Appropriation of surplus

The Company positions the return of profits to shareholders as one of its most important management issues, and its basic policy is to maintain stable dividends, comprehensively taking into account factors including consolidated earnings and dividend payout, and working to raise corporate value by maintaining and strengthening competitiveness, as well as carrying out capital expenditure and research & development necessary for future growth.

The Company proposes the appropriation of surplus for the fiscal year under review as follows:

1. Matters related to year-end dividends

(1) Type of dividend property

Cash

(2) Allocation of dividend property and total amount thereof

29 yen per common share of the Company

Total amount of dividends: 1,440,949,999 yen

Including the interim dividend, the total amount of dividends for the fiscal year under review is 58 yen per share.

(3) Effective date of distribution of dividends of surplus

June 24, 2020

Proposal 2: Election of nine (9) Directors (excluding Directors who are Audit and Supervisory Committee Members)

The terms of office of all nine (9) Directors (excluding Directors who are Audit and Supervisory Committee Members; applicable to the rest of this proposal) expire at the conclusion of this meeting. In line with this, the Company requests the election of nine (9) Directors.

The candidates for Director are as follows:

No.	Name		Position	Responsibilities and significant concurrent positions outside the Company
1	Toshimichi Matsuda	[For reelection]	President and Representative Director	
2	Yoshitaka Saito	[For reelection]	Vice President and Representative Director	In charge of Alliance of the Company
3	Kazuhiro Itonaga	[For reelection]	Managing Director	Head of business operation in North America and Head of Next-generation Development for Customers in Europe and the United States of the Company President and Director of FCC (North America), INC.
4	Kazuto Suzuki	[For reelection]	Managing Director	Head of business operation of motorcycles business, Head of business operation in ASEAN, Head of business operation in South America, Risk Management Officer and in charge of Racing of the Company
5	Terufumi Nishimura	[For reelection]	Director	Head of New Business Development and in charge of Sales of the Company
6	Atsuhiko Mukoyama	[For reelection]	Director	Head of business operation of automobiles business and in charge of Stacked Mold Technology Development of the Company
7	Satoshi Nakaya	[For reelection]	Director	Head of Purchasing, Head of Environment and Safety and Head of business operation in China of the Company
8	Toshinari Mohara	[New candidate]	Executive Officer	Head of Research and Development and General Manager of R&D Division of the Company
9	Tomoyuki Goto	[For reelection]	Director	Head of Production Engineering of the Company

[For reelection] indicates candidates for reelection as Directors.

[New candidate] indicates new candidates for Directors.

No.	Name (Date of birth)	Career summary, position and responsibilities (significant concurrent positions outside the Company)	Number of the Company's shares owned
1	<p>Toshimichi Matsuda (December 9, 1952)</p> <p>[For reelection]</p>	<p>Mar. 1975 Joined the Company</p> <p>Apr. 1996 President and Director of FCC (EUROPE) LTD.</p> <p>June 2001 Director, General Manager of Sales Division of the Company</p> <p>June 2005 Director, in charge of Sales and Purchasing of the Company</p> <p>June 2006 Director, in charge of Sales and Purchasing and Risk Management Officer of the Company</p> <p>Apr. 2007 Director, Head of Sales and Purchasing, Head of business operation in China and Risk Management Officer of the Company</p> <p>June 2008 Managing Director, Head of Sales and Purchasing and Head of business operation in China of the Company</p> <p>June 2010 Managing Director, Head of Sales and Purchasing and Compliance Officer of the Company</p> <p>June 2011 Managing Director, Head of Sales and Compliance Officer of the Company</p> <p>June 2012 Senior Managing Director, Head of Sales and Compliance Officer of the Company</p> <p>Apr. 2013 Senior Managing Director of the Company</p> <p>June 2013 President and Representative Director of the Company (incumbent)</p>	12,900
<p>Reasons for nomination as candidate for Director</p> <p>Toshimichi Matsuda has demonstrated strong leadership in general group management as President and Representative Director, and has led the execution of the medium-term management plan. He has extensive knowledge and experience as a manager, and we have determined that he is qualified for the position from the perspective of the sustainable growth of the Group and the medium to long term increase in corporate value. Therefore, the Company requests his reelection as Director.</p>			

No.	Name (Date of birth)	Career summary, position and responsibilities (significant concurrent positions outside the Company)	Number of the Company's shares owned
2	<p data-bbox="331 591 549 703">Yoshitaka Saito (November 29, 1973)</p> <p data-bbox="363 674 517 703">[For reelection]</p>	<p data-bbox="592 286 943 315">Feb. 2009 Joined the Company</p> <p data-bbox="592 324 1193 443">Jan. 2011 President and Director of FCC (INDIANA) Mfg., LLC (currently FCC (INDIANA), LLC) President and Director of FCC (INDIANA), INC. (currently FCC (INDIANA), LLC)</p> <p data-bbox="592 452 986 481">June 2011 Director of the Company</p> <p data-bbox="592 490 1209 609">Apr. 2012 Director, Head of business operation in North America of the Company President and Director of FCC (North America), INC.</p> <p data-bbox="592 618 1203 674">June 2012 Managing Director, Head of business operation in North America of the Company</p> <p data-bbox="592 683 1203 739">Apr. 2013 Managing Director, Head of business operation of motorcycles business of the Company</p> <p data-bbox="592 748 1193 826">Apr. 2014 Managing Director, Head of Purchasing, Head of business operation in China and Risk Management Officer of the Company</p> <p data-bbox="592 835 1198 913">June 2018 Senior Managing Director, in charge of Sales and Head of business operation in China of the Company</p> <p data-bbox="592 922 1203 1001">Apr. 2019 Vice President and Representative Director and in charge of Alliance of the Company (incumbent)</p>	15,700
<p data-bbox="300 1016 783 1046">Reasons for nomination as candidate for Director</p> <p data-bbox="300 1048 1385 1171">Yoshitaka Saito has held various positions, including Head of business operation in North America, Head of business operation of motorcycles business and Head of business operation in China, and since 2019 has been responsible for general group management as Vice President and Representative Director. We have determined that he is qualified for the position from the perspective of the sustainable growth of the Group and the medium to long term increase in corporate value. Therefore, the Company requests his reelection as Director.</p>			

No.	Name (Date of birth)	Career summary, position and responsibilities (significant concurrent positions outside the Company)	Number of the Company's shares owned
3	<p data-bbox="352 622 528 734">Kazuhiro Itonaga (March 11, 1960)</p> <p data-bbox="363 703 517 734">[For reelection]</p>	<p data-bbox="592 286 692 318">Mar. 1982</p> <p data-bbox="743 286 943 318">Joined the Company</p> <p data-bbox="592 324 692 356">Apr. 2009</p> <p data-bbox="743 324 1150 383">General Manager of R&D Division of the Company</p> <p data-bbox="592 389 692 421">June 2009</p> <p data-bbox="743 389 1206 448">Director, General Manager of R&D Division of the Company</p> <p data-bbox="592 454 692 486">June 2010</p> <p data-bbox="743 454 1190 535">Director, Head of Research and Development and General Manager of R&D Division of the Company</p> <p data-bbox="592 542 692 573">June 2013</p> <p data-bbox="743 542 1174 622">Managing Director, Head of Research and Development and General Manager of R&D Division of the Company</p> <p data-bbox="592 629 692 660">Apr. 2015</p> <p data-bbox="743 629 1214 741">Managing Director, Head of business operation of automobiles business and Head of Research and Development of Automobile Components of the Company</p> <p data-bbox="592 748 692 779">Apr. 2016</p> <p data-bbox="743 748 1206 806">Managing Director, Head of business operation of automobiles business of the Company</p> <p data-bbox="592 813 692 844">Nov. 2016</p> <p data-bbox="743 813 1214 902">Managing Director, Head of business operation of automobiles business and in charge of New Business Development Division of the Company</p> <p data-bbox="592 909 692 940">Apr. 2019</p> <p data-bbox="743 909 1206 1072">Managing Director, Head of business operation in North America and Head of Next-generation Development for Customers in Europe and the United States of the Company President and Director of FCC (North America), INC. (incumbent)</p>	3,000
<p data-bbox="304 1081 783 1113">Reasons for nomination as candidate for Director</p> <p data-bbox="304 1113 1366 1243">Kazuhiro Itonaga has held various positions, including Head of Research and Development, Head of business operation of automobiles business and Head of business operation in North America, and has extensive experience and knowledge in the development department. We have determined that he is qualified for the position from the perspective of the sustainable growth of the Group and the medium to long term increase in corporate value. Therefore, the Company requests his reelection as Director.</p>			

No.	Name (Date of birth)	Career summary, position and responsibilities (significant concurrent positions outside the Company)	Number of the Company's shares owned
4	<p>Kazuto Suzuki (May 27, 1961)</p> <p>[For reelection]</p>	<p>Apr. 1984 Joined the Company</p> <p>Apr. 2009 General Manager of Corporate Planning Office of the Company</p> <p>June 2010 Director, Head of business operation in China and South America and General Manager of Corporate Planning Office of the Company</p> <p>June 2011 Director, Head of business operation in China and South America, General Manager of Corporate Planning Office and Risk Management Officer of the Company</p> <p>Jan. 2012 Director, Head of business operation in China and South America and Risk Management Officer of the Company</p> <p>Apr. 2012 Director, Head of Production Engineering, Head of business operation in China and South America and Risk Management Officer of the Company</p> <p>June 2012 Director, Head of Production of Motorcycle Components, Head of Production Engineering and Head of business operation in China and South America of the Company</p> <p>Apr. 2013 Director, Head of business operation of motorcycles business in Japan, Head of business operation in China and South America and Risk Management Officer of the Company</p> <p>Apr. 2014 Director, Head of business operation of motorcycles business, Head of business operation in ASEAN and India and Head of business operation in South America of the Company</p> <p>Apr. 2016 Director, Head of business operation of motorcycles business, Head of Production of Motorcycle Components, Head of business operation in ASEAN and Head of business operation in South America of the Company</p> <p>June 2017 Managing Director, Head of business operation of motorcycles business, Head of Production of Motorcycle Components, Head of business operation in ASEAN and Head of business operation in South America of the Company</p> <p>June 2018 Managing Director, Head of business operation of motorcycles business, Head of Production of Motorcycle Components, Head of business operation in ASEAN and South America and Risk Management Officer of the Company</p> <p>Apr. 2019 Managing Director, Head of business operation of motorcycles business, Head of business operation in ASEAN, Head of business operation in South America, Risk Management Officer and in charge of Racing of the Company (incumbent)</p>	3,800
<p>Reasons for nomination as candidate for Director Kazuto Suzuki has held various positions, including Head of business operation in China, Head of business operation of motorcycles business and Head of business operation in ASEAN, and has extensive experience and knowledge in the production department. We have determined that he is qualified for the position from the perspective of the sustainable growth of the Group and the medium to long term increase in corporate value. Therefore, the Company requests his reelection as Director.</p>			

No.	Name (Date of birth)	Career summary, position and responsibilities (significant concurrent positions outside the Company)	Number of the Company's shares owned
5	Terufumi Nishimura (December 5, 1960) [For reelection]	July 1989 Joined the Company	4,000
		Jan. 2011 General Manager of Sales Division of the Company	
Apr. 2013 Executive Officer, Head of Sales and General Manager of Sales Division of the Company			
Apr. 2015 Senior Executive Officer, Head of Sales and General Manager of Sales Division of the Company			
June 2018 Director, Head of Sales and Purchasing and General Manager of Sales Division of the Company			
Apr. 2019 Director, Head of New Business Development and in charge of Sales of the Company (incumbent)			
Reasons for nomination as candidate for Director Terufumi Nishimura has held various positions, including Head of Sales and Head of New Business Development, and has extensive experience and knowledge in the sales department. We have determined that he is qualified for the position from the perspective of the sustainable growth of the Group and the medium to long term increase in corporate value. Therefore, the Company requests his reelection as Director.			
6	Atsuhiro Mukoyama (July 31, 1963) [For reelection]	Apr. 1984 Joined the Company	2,800
		Apr. 2012 Head of Production of Automobile Components of the Company	
June 2012 Director, Head of Production of Automobile Components of the Company			
Apr. 2013 Director, Head of business operation of automobiles business of the Company			
Apr. 2015 Director, Head of Production Engineering and Head of Environment and Safety of the Company			
Apr. 2019 Director, Head of business operation of automobiles business and in charge of Stacked Mold Technology Development of the Company (incumbent)			
Reasons for nomination as candidate for Director Atsuhiro Mukoyama has held various positions, including Head of Production of Automobile Components, Head of Production Engineering and Head of Environment and Safety, and has extensive experience and knowledge in the production engineering department. We have determined that he is qualified for the position from the perspective of the sustainable growth of the Group and the medium to long term increase in corporate value. Therefore, the Company requests his reelection as Director.			

No.	Name (Date of birth)	Career summary, position and responsibilities (significant concurrent positions outside the Company)	Number of the Company's shares owned
7	Satoshi Nakaya (March 17, 1964) [For reelection]	<p>Apr. 1986 Joined the Company</p> <p>Jan. 2012 General Manager of Corporate Planning Office of the Company</p> <p>June 2012 Director, Head of Management and Administration, General Manager of Corporate Planning Office, Risk Management Officer and Chief Information Officer of the Company</p> <p>Apr. 2013 Director, Head of business operation in North America of the Company President and Director of FCC (North America), INC. President and Director of FCC (INDIANA), LLC</p> <p>Apr. 2017 Director, Head of business operation in North America of the Company President and Director of FCC (North America), INC.</p> <p>Apr. 2019 Director, Head of Purchasing, Head of Environment and Safety and Head of business operation in China of the Company (incumbent)</p>	5,300
<p>Reasons for nomination as candidate for Director</p> <p>Satoshi Nakaya has held various positions, including Head of Management and Administration, Head of business operation in North America and Head of Purchasing, and has extensive experience and knowledge in the administration department. We have determined that he is qualified for the position from the perspective of the sustainable growth of the Group and the medium to long term increase in corporate value. Therefore, the Company requests his reelection as Director.</p>			
8	Toshinari Mohara (November 11, 1965) [New candidate]	<p>May 1985 Joined Honda R&D Co., Ltd.</p> <p>Apr. 2017 President of Honda R&D (India) Private Limited</p> <p>Apr. 2019 Joined the Company, Executive Officer and Head of Research and Development of Motorcycle Components</p> <p>Apr. 2020 Executive Officer, Head of Research and Development and General Manager of R&D Division of the Company (incumbent)</p>	—
<p>Reasons for nomination as candidate for Director</p> <p>Toshinari Mohara was appointed Executive Officer in 2019, and has extensive experience and knowledge in the development department. We have determined that he is qualified for the position from the perspective of the sustainable growth of the Group and the medium to long term increase in corporate value. Therefore, the Company requests his election as Director.</p>			

No.	Name (Date of birth)	Career summary, position and responsibilities (significant concurrent positions outside the Company)	Number of the Company's shares owned
9	Tomoyuki Goto (May 21, 1962) [For reelection]	<p>Apr. 1987 Joined Honda Motor Co., Ltd.</p> <p>Apr. 2017 Engineer of Power Train Strategy Planning Department, Production Operations of Honda Motor Co., Ltd.</p> <p>Apr. 2018 Joined the Company, Assistant to President</p> <p>June 2018 Director, Head of production in North America and Deputy Head of Production Engineering (Casting) of the Company</p> <p>Apr. 2019 Director, Head of Production Engineering of the Company (incumbent)</p>	2,100
<p>Reasons for nomination as candidate for Director Tomoyuki Goto has held various positions, including Head of production in North America and Head of Production Engineering, and has extensive experience and knowledge in the production engineering department. We have determined that he is qualified for the position from the perspective of the sustainable growth of the Group and the medium to long term increase in corporate value. Therefore, the Company requests his reelection as Director.</p>			

- Notes:
1. Toshinari Mohara is a new candidate for Director.
 2. There is no special interest between the candidates and the Company.

Proposal 3: Election of four (4) Directors who are Audit and Supervisory Committee Members

The terms of office of all four (4) Directors who are Audit and Supervisory Committee Members will expire at the conclusion of this meeting. In line with this, the Company requests the election of four (4) Directors who are Audit and Supervisory Committee Members.

Furthermore, the consent of the Audit and Supervisory Committee has been obtained for this proposal.

The candidates for Directors who are Audit and Supervisory Committee Members are as follows.

No.	Name		Position	Responsibilities and significant concurrent positions outside the Company
1	Ryujiro Matsumoto	[New candidate]	Director	
2	Yoshinori Tsuji	[For reelection] [Outside] [Independent]	Director Audit and Supervisory Committee Member	Attorney of Yoshinori Tsuji Law Office
3	Masahide Sato	[For reelection] [Outside] [Independent]	Director Audit and Supervisory Committee Member	Certified Public Accountant of Masahide Sato Accounting Firm Director of CRESTEC Inc.
4	Kazumoto Sugiyama	[For reelection] [Outside] [Independent]	Director Audit and Supervisory Committee Member	Attorney of Sugiyama Law Office

[New candidate] indicates new candidates for Directors.

[For reelection] indicates candidates for reelection as Directors.

[Outside] indicates candidates for Outside Directors.

[Independent] indicates candidates for Independent Directors as stipulated by the Tokyo Stock Exchange.

No.	Name (Date of birth)	Career summary, position and responsibilities (significant concurrent positions outside the Company)	Number of the Company's shares owned	
1	Ryujiro Matsumoto (June 4, 1962) [New candidate]	July 2005	Joined the Company	2,200
		Jan. 2011	General Manager of FCC (THAILAND) CO., LTD.	
		June 2011	Director, Head of Production of Motorcycle Components and Head of business operation in Asia of the Company	
		June 2012	Director, Head of business operation in Asia of the Company	
		Apr. 2013	Director, Head of Management and Administration, General Manager of Corporate Planning Office, Compliance Officer and Chief Information Officer of the Company	
		June 2013	Director, Head of Management and Administration, Compliance Officer and Chief Information Officer of the Company	
		Apr. 2020	Director of the Company (incumbent)	
<p>Reasons for nomination as candidate for Director</p> <p>Ryujiro Matsumoto has held various positions, including Head of business operation in Asia and Head of Management and Administration, and has extensive experience and knowledge in the administration department. Because he can be relied upon to utilize his experience in the execution of business for cooperation with Outside Directors and strengthening the Group's audit and supervisory functions, the Company requests his election as Director who is Audit and Supervisory Committee Member.</p>				
2	Yoshinori Tsuji (April 17, 1959) [For reelection] [Outside] [Independent]	Mar. 1986	Graduated from The Legal Training and Research Institute of Japan	-
		Apr. 1986	Registered as an attorney (Nagoya Bar Association)	
		Apr. 1987	Transferred registration to the Shizuoka Bar Association Established Yoshinori Tsuji Law Office (to present)	
		June 2007	Audit & Supervisory Board Member of the Company	
		June 2016	Director and Audit and Supervisory Committee Member of the Company (incumbent)	
<p>Reasons for nomination as candidate for Outside Director</p> <p>Yoshinori Tsuji has been conducting audits and supervisory work from an independent and objective perspective, based on his extensive experience and knowledge on corporate legal affairs as an attorney. We have determined that he is qualified for the position from the perspective of strengthening the Group's audit and supervisory functions. Therefore, the Company requests his reelection as Director who is Audit and Supervisory Committee Member. The candidate has not been involved in corporate management in the past other than as an Outside Officer, but for the above reasons, we have determined that he would perform his duties as Outside Director appropriately.</p>				

No.	Name (Date of birth)	Career summary, position and responsibilities (significant concurrent positions outside the Company)	Number of the Company's shares owned
3	Masahide Sato (February 10, 1964) [For reelection] [Outside] [Independent]	Oct. 1992 Joined Showa Ota & Co. (currently Ernst & Young ShinNihon LLC)	—
		Apr. 1996 Registered as Certified Public Accountant Sept. 2005 Established Masahide Sato Accounting Firm (to present) June 2010 Audit & Supervisory Board Member of the Company Apr. 2015 Director of CRESTEC Inc. (incumbent) June 2016 Director and Audit and Supervisory Committee Member of the Company (incumbent)	
Reasons for nomination as candidate for Outside Director Masahide Sato has been conducting audits and supervisory work from an independent and objective perspective, based on his extensive experience and knowledge on corporate finance and accounting as a certified public accountant. We have determined that he is qualified for the position from the perspective of strengthening the Group's audit and supervisory functions. Therefore, the Company requests his reelection as Director who is Audit and Supervisory Committee Member. The candidate has not been involved in corporate management in the past other than as an Outside Officer, but for the above reasons, we have determined that he would perform his duties as Outside Director appropriately.			
4	Kazumoto Sugiyama (May 27, 1969) [For reelection] [Outside] [Independent]	Sept. 2006 Graduated from The Legal Training and Research Institute of Japan	—
		Oct. 2006 Registered as an attorney (Shizuoka Bar Association) Joined Toshio Sugiyama Law Office (currently Sugiyama Law Office) Sept. 2008 President of Sugiyama Law Office (to present) June 2014 Director of the Company June 2016 Director and Audit and Supervisory Committee Member of the Company (incumbent)	
Reasons for nomination as candidate for Outside Director Kazumoto Sugiyama has been conducting audits and supervisory work from an independent and objective perspective, based on his extensive experience and knowledge on corporate legal affairs as an attorney. We have determined that he is qualified for the position from the perspective of strengthening the Group's audit and supervisory functions. Therefore, the Company requests his reelection as Director who is Audit and Supervisory Committee Member. The candidate has not been involved in corporate management in the past other than as an Outside Officer, but for the above reasons, we have determined that he would perform his duties as Outside Director appropriately.			

- Notes:
1. There is no special interest between the candidates and the Company.
 2. Yoshinori Tsuji, Masahide Sato, and Kazumoto Sugiyama are candidates for Outside Directors.
 3. Yoshinori Tsuji and Masahide Sato are currently Outside Directors, and at the conclusion of this meeting, they will have served as Outside Directors for 4 years. In addition, they have both served as Audit & Supervisory Board Members of the Company in the past. Kazumoto Sugiyama is currently an Outside Director, and at the conclusion of this meeting he will have served as an Outside Director for 6 years.
 4. In accordance with the provisions of Article 427, Paragraph 1 of the Companies Act, we have entered into an agreement with each candidate Yoshinori Tsuji, Masahide Sato, and Kazumoto Sugiyama to limit the liability for damages in Article 423, Paragraph 1 of the Companies Act. Based on this agreement, the maximum liability for damages is the minimum liability stipulated in Article 425, Paragraph 1 of the Companies Act. If their elections are approved, the Company plans to continue this agreement. If the election of Ryujiro Matsumoto is approved, the Company plans to enter into the same limited liability agreement with him.
 5. The Company has submitted notification to the Tokyo Stock Exchange that Yoshinori Tsuji, Masahide Sato, and Kazumoto Sugiyama have been designated as independent officers as provided for by the aforementioned exchange. If their elections are approved, the Company plans for their appointment as independent officers to continue.