



Consolidated Forecast for FY26

(April 1, 2025 through March 31, 2026)

URL: <https://www.fcc-net.co.jp/>

TSE Prime Stock Code :7296

August 1, 2025

Full-Year Earnings Forecast

● Summary of Earnings Outlook

Revenue : 237 billion yen (-7.6%)
Operating profit : 15 billion yen (-13.4%)
Profit attributable to : 12 billion yen (-24.3%)
owners of parent

● Business performance excluding foreign-exchange effects

Motorcycle business : Revenue increased due to strong performance in India, despite decreases in Indonesia and Vietnam.

Automobile business : Revenue declined in the United States.
Current Tariff Impact in the United States (Net △1.7 Billion Yen)

● Impact of U.S. Tariffs

Calculated based on the tariff impact that our corporate group may bear and the current status of price pass-through negotiations with each customer. Promotion of sustained negotiations for price pass-through and review of production allocation considering increased efficiency.

(Reference)

- Exchange rates [JPY/USD] 141.15
Compared to the previous year, a decrease of 11.43 yen.
- Foreign Exchange Impact
Revenue : -17.7 billion yen
(Motorcycle business : -8 billion yen)
(Automobile business -9.7 billion yen)
Operating profit : -2.8 billion yen

Shareholder returns Forecast

Objective : 12th Medium-Term Business Plan → Total shareholder return ratio above 40%

● FY26 Shareholder Returns

Total payout ratio of 70 % or higher
Dividend payout ratio of 50 %

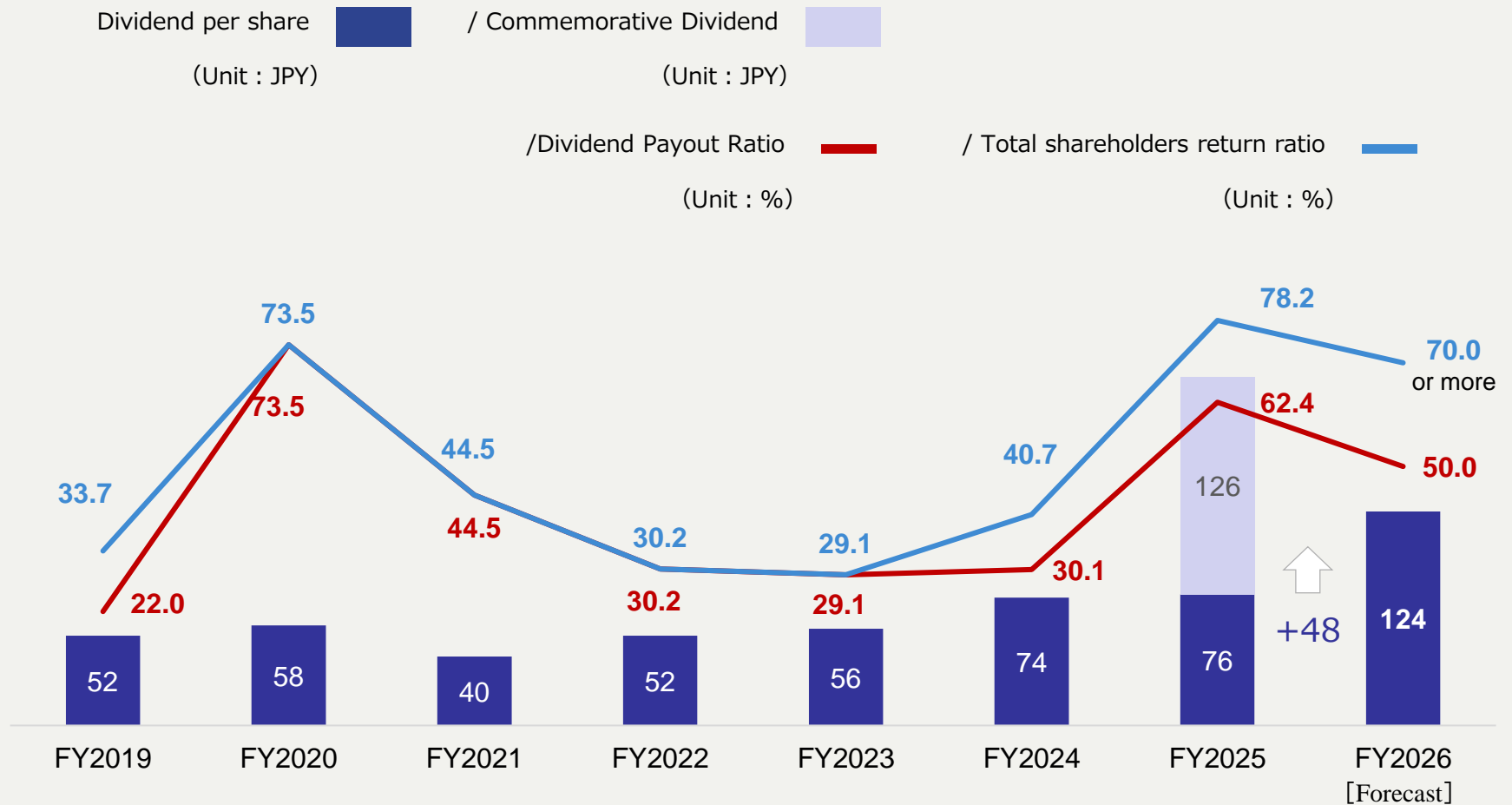
Annual Ordinary Dividend Forecast : 124yen、 Compared to the previous year, an increase of 48 yen
(Interim Dividend 62yen / Year-end Dividend 62yen)

(Reference) FY25
Ordinary Dividend 76yen
Commemorative Dividend 126yen

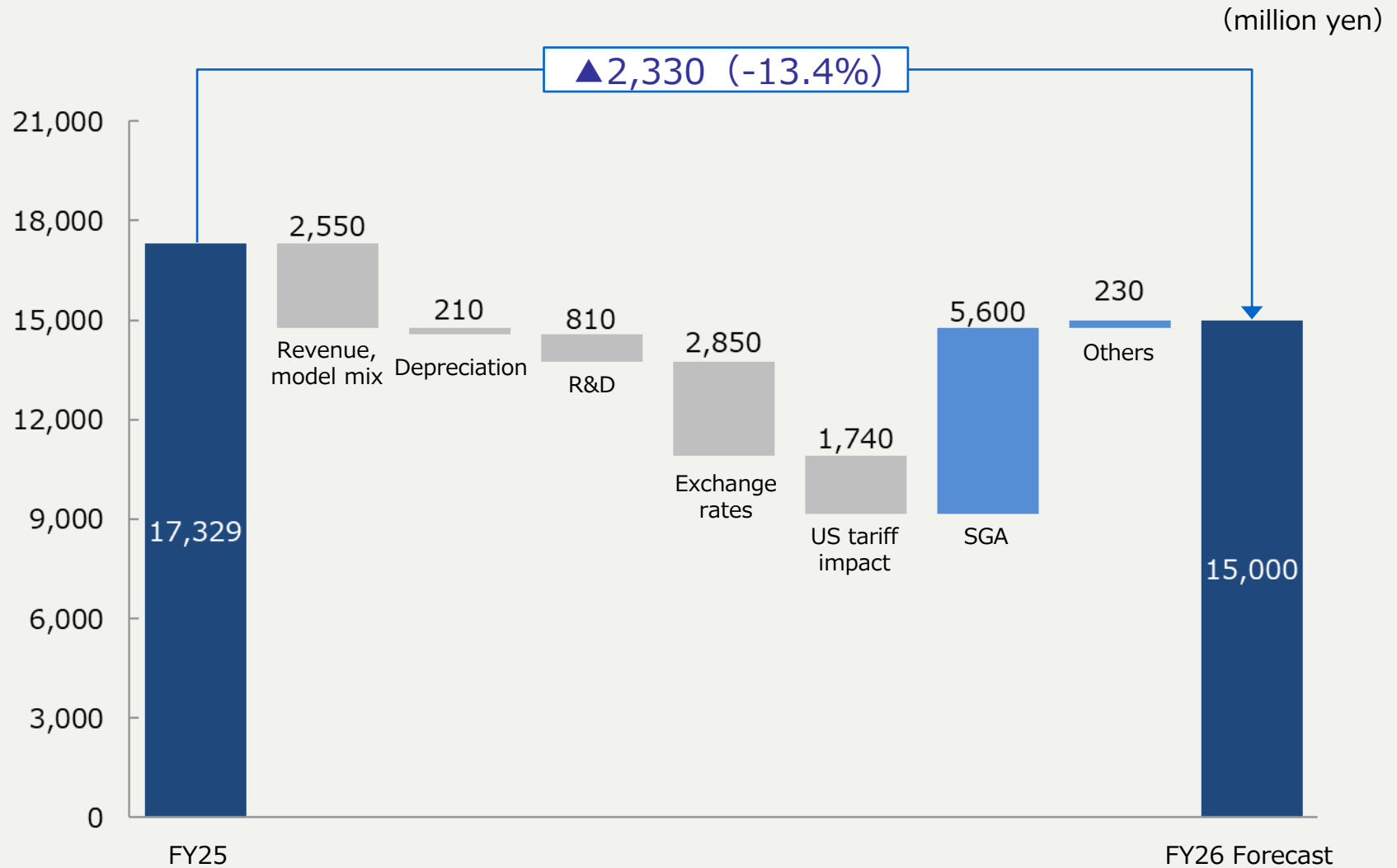
Consolidated Forecast Outline for FY26

(million yen)					
	FY25 Results	FY26 Forecast	Change (amount)	Change (%)	(Reference) Exchange impact
Revenue	256,619	237,000	-19,619	-7.6%	(-17,700)
Operating profit	17,329	15,000	-2,329	-13.4%	(-2,800)
Profit before income taxes	20,052	16,600	-3,452	-17.2%	
Profit	15,903	12,100	-3,803	-23.9%	
Profit attributable to owners of parent	15,859	12,000	-3,859	-24.3%	
Basic earnings per share (Yen)	323.77	247.77	-76.00	-23.5%	
Average exchange rate	FY25 Result	FY26 Forecast	Change		
USD	¥ 152.58	¥ 141.15	- ¥ 11.43		

Shareholder returns

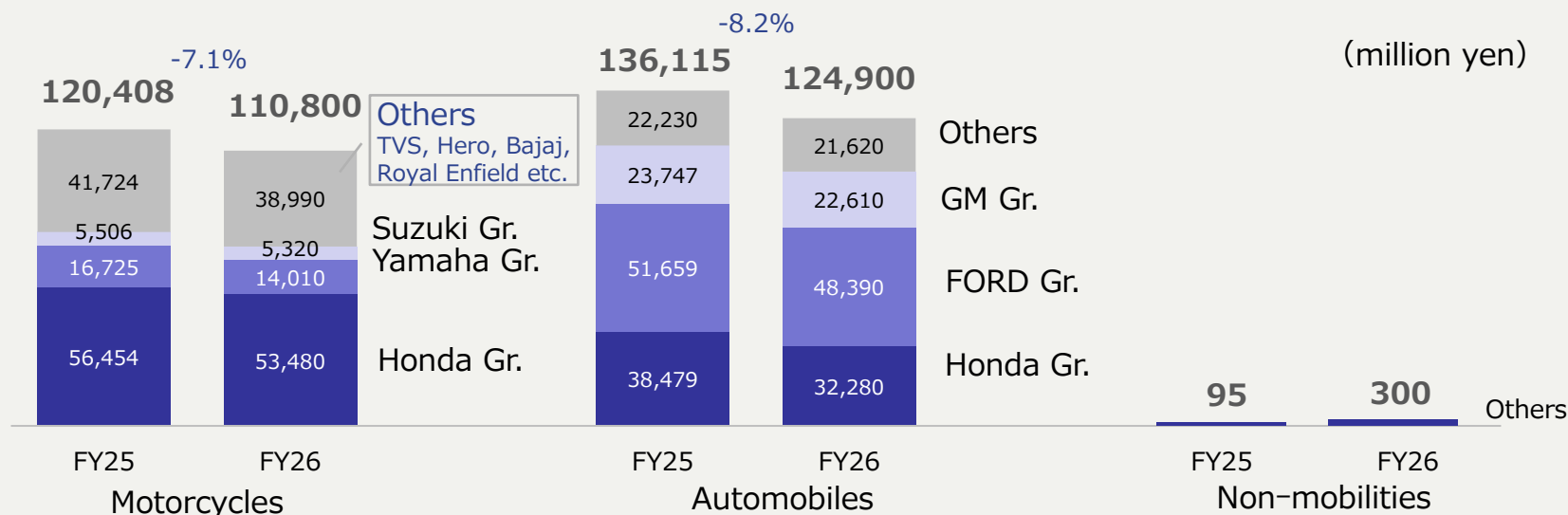


Forecast of Fluctuations for Operating Profit (FY26)

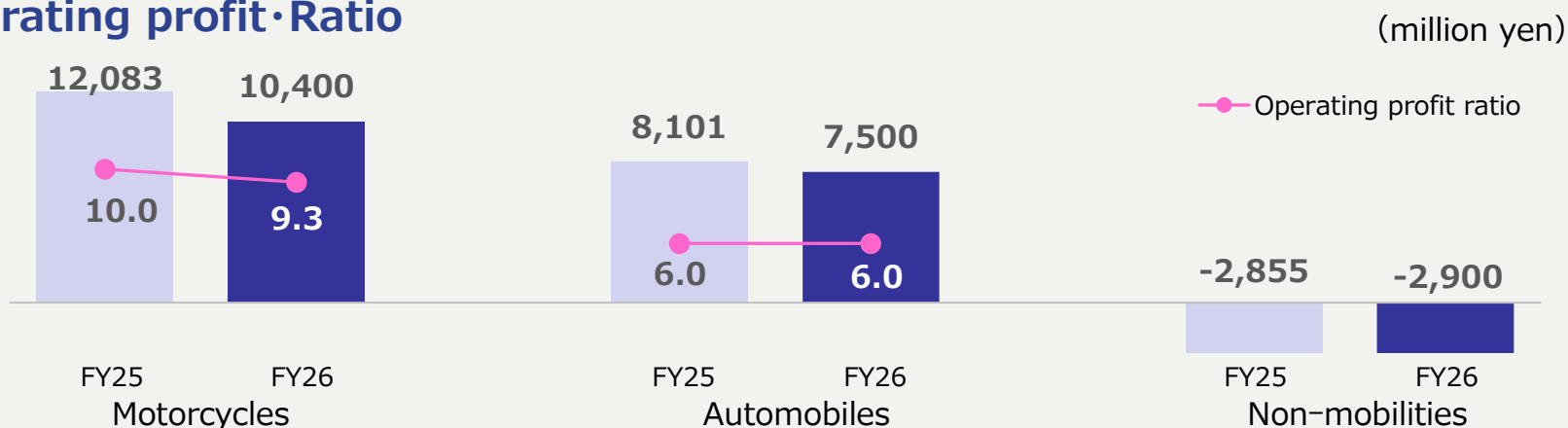


Revenue/Operating Profit by Business Segment (FY26 Forecast)

Revenue



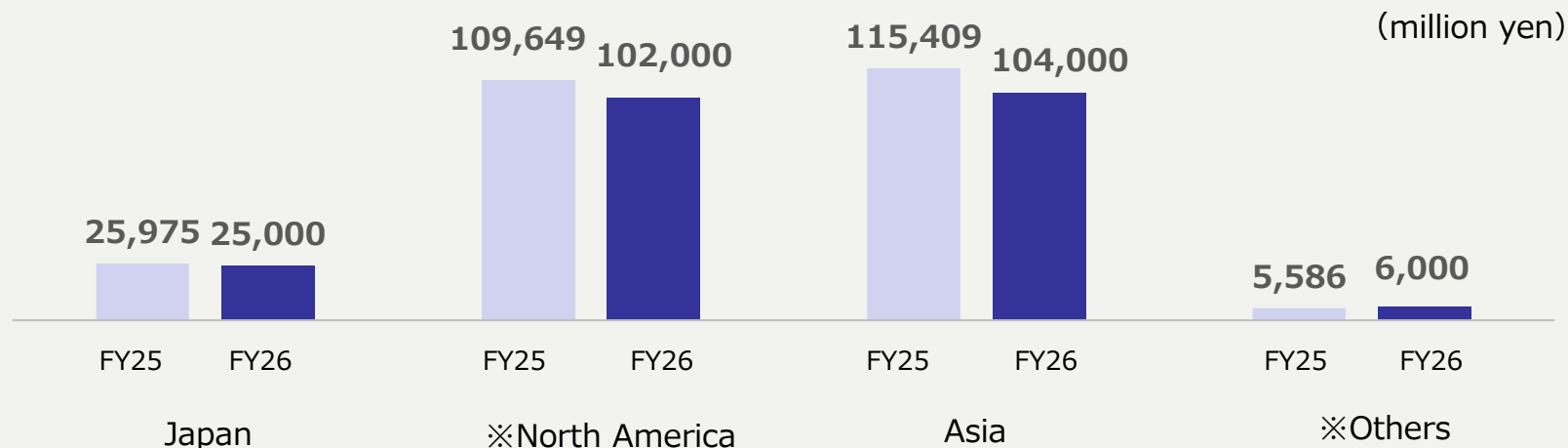
Operating profit·Ratio



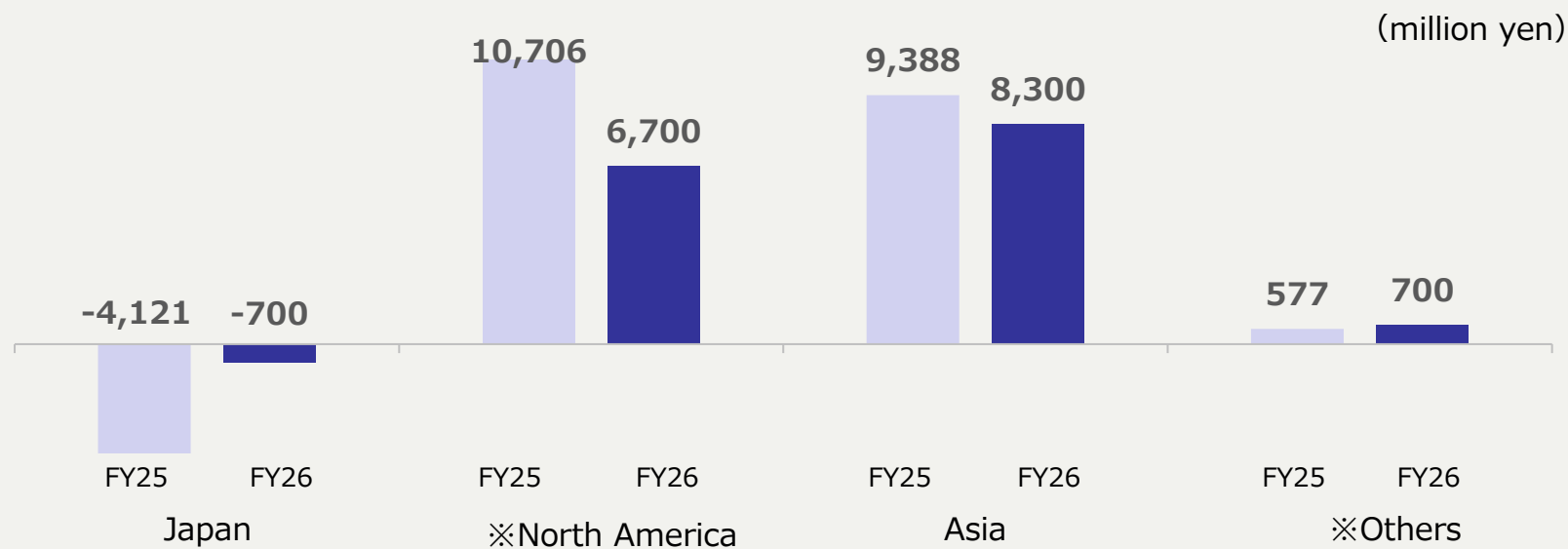
Revenue/Operating Profit by Geographical Segment(FY26 Forecast)

Revenue

*Changed the U. S to North America
Including Mexico which was previously recorded under Others



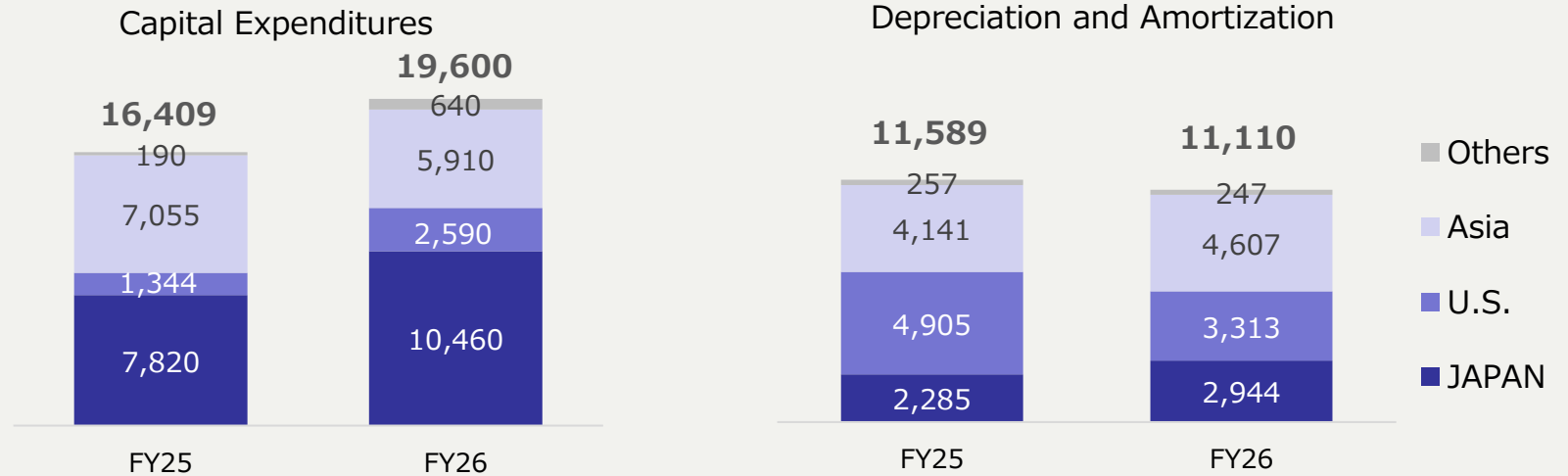
Operating profit



Capital Expenditures, Depreciation & Amortization and Research & development expense

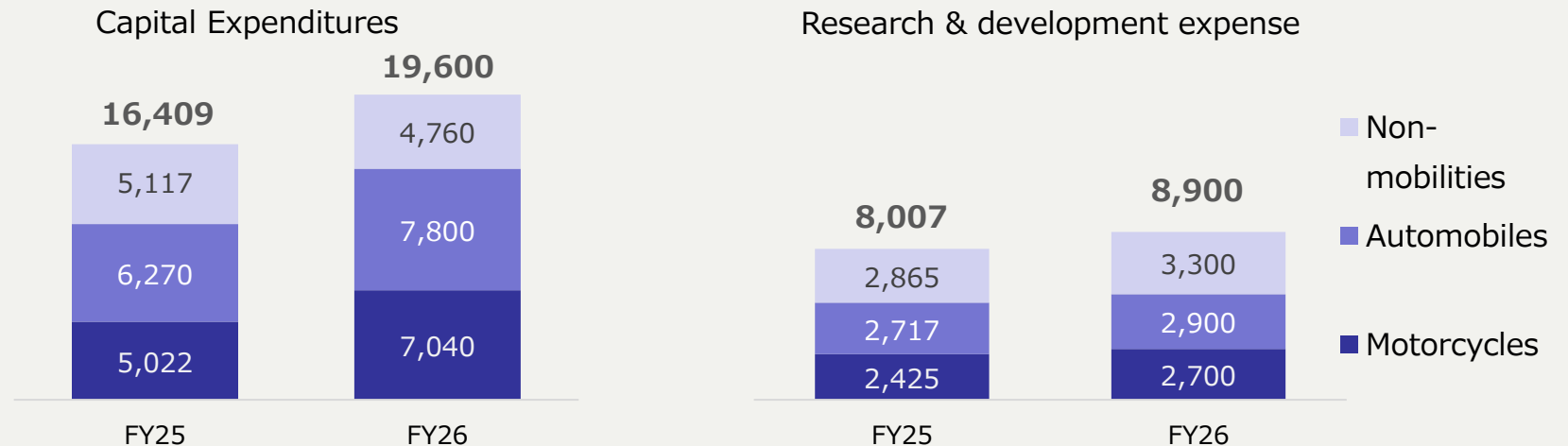
Geographical Segment

(million yen)



Business Segment

(million yen)



※Excluding depreciation of development assets

Exchange Rates FY26

(Average exchange rate)

Location	Currency	FY26 1Q Results	FY26 2-4Q Forecast	FY26 Forecast	Change
U.S.	USD	¥ 144.60	¥140.00	¥141.15	-7.5%
Mexico	MXN	¥ 7.42	¥6.86	¥7.00	-12.5%
Thailand	THB	¥ 4.37	¥4.03	¥4.11	-6.2%
Indonesia	IDR	¥ 0.0088	¥0.0089	¥0.0089	-6.3%
India	INR	¥ 1.69	¥1.66	¥1.67	-7.7%
China	CNY	¥ 19.99	¥19.40	¥19.55	-7.4%
Brazil	BRL	¥ 25.53	¥24.30	¥24.61	-9.8%
Taiwan	TWD	¥ 4.69	¥4.32	¥4.41	-6.2%
Philippines	PHP	¥ 2.57	¥2.40	¥2.44	-7.6%
Vietnam	VND	¥ 0.00559	¥0.00556	¥0.00557	-8.1%



【appendix】
FY25 Sales by Customer

Capital investment breakdown
and forecast

FY26 Sales by Customer

Total

(million yen)

	FY25 Results		FY26 Results		Change (amount)	Change (%)
	Revenue	Ratio	Revenue	Ratio		
HONDA Group	94,933	37.0%	85,760	36.2%	-9,173	-9.7%
YAMAHA Group	16,725	6.5%	14,010	5.9%	-2,715	-16.2%
SUZUKI Group	5,506	2.1%	5,320	2.2%	-186	-3.4%
KAWASAKI Group	2,780	1.1%	2,440	1.0%	-340	-12.2%
FORD	51,659	20.1%	48,390	20.4%	-3,269	-6.3%
GM	23,747	9.3%	22,610	9.5%	-1,137	-4.8%
ZF /STELLANTIS	10,081	3.9%	9,610	4.1%	-471	-4.7%
Kanematsu (Harley- Davidson ,etc.)	5,866	2.3%	4,650	2.0%	-1,216	-20.7%
Others	45,322	17.7%	44,210	18.7%	-1,112	-2.5%
Total	256,619	100.0%	237,000	100.0%	-19,619	-7.6%

FY26 Sales by Customer

Motorcycle business

(million yen)

	FY25 Results		FY26 Results		Change (amount)	Change (%)
	Revenue	Ratio	Revenue	Ratio		
HONDA Group	56,454	46.9%	53,480	47.8%	-2,974	-5.3%
YAMAHA Group	16,725	13.9%	14,010	12.5%	-2,715	-16.2%
SUZUKI Group	5,506	4.6%	5,320	4.8%	-186	-3.4%
KAWASAKI Group	2,780	2.3%	2,440	2.2%	-340	-12.2%
Kanematsu (Harley-Davidson ,etc.)	5,697	4.7%	4,510	4.0%	-1,187	-20.8%
Hero	5,492	4.6%	5,310	4.7%	-182	-3.3%
Bajaj	3,309	2.7%	3,250	2.9%	-59	-1.8%
TVS	7,513	6.2%	7,250	6.5%	-263	-3.5%
Others	16,933	14.1%	16,230	14.5%	-703	-4.2%
Total	120,409	100.0%	111,800	100.0%	-8,609	-7.1%

FY26 Sales by Customer

Automobile business

(million yen)

	FY25 Results		FY26 Results		Change (amount)	Change (%)
	Revenue	Ratio	Revenue	Ratio		
HONDA Group	38,479	28.3%	32,280	25.8%	-6,199	-16.1%
FORD	51,659	38.0%	48,390	38.7%	-3,269	-6.3%
GM	23,747	17.4%	22,610	18.1%	-1,137	-4.8%
ZF	5,882	4.3%	5,770	4.6%	-112	-1.9%
STELLANTIS	4,199	3.1%	3,840	3.1%	-359	-8.5%
Others	12,149	8.9%	12,010	9.6%	-139	-1.1%
Total	136,115	100.0%	124,900	100.0%	-11,215	-8.2%

FY26 Sales by Customer

Non-mobilities business

(million yen)

	FY25 Results		FY26 Results		Change (amount)	Change (%)
	Revenue	Ratio	Revenue	Ratio		
Others	95	100%	300	100%	205	215.8%
Total	95	100%	300	100%	205	215.8%

Breakdown of Major Capital Expenditures

FY26 Outlook

(million yen)

Business	Amount	Description
Motorcycle ICE	6,040	Expansion of ICE production capacity in India, etc.
Motorcycle CASE	1,000	Facilities for Electric core components and Motor Power Unit in Vietnam, Indonesia, and India, etc
Automobile ICE	2,220	Expansion of ICE/HEV production capacity in North America (U.S. and Mexico), etc.
Automobile CASE	5,580	Facilities for laminated motor cores in China and Japan
Non-mobilities	4,760	Investment in office and development center facilities, LiB electrode equipment, etc.



Inquiry Information



F.C.C. CO., LTD.

INVESTOR RELATIONS DIVISION

Telephone +81-53-523-2471

E-mail : ir@fcc-net.co.jp

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